Rosebery Primary School

School Priority

Grow: Improve students' two year gain in NAPLAN writing in Years 5, 7 and 9 (applies to Transition - Year 9)



Focus for Improvement in 2021

This section outlines the information that informed the improvement priorities and strategies of the school for 2020 and provides a rationale for change.

In 2020, Rosebery Primary School planned for a focus on the Signature Strategies of Professional Learning Communities (PLCs) and Triangulation of Data. The work of PLCs began quickly and has become an established and successful professional learning process across the school. The work to triangulate data began and through an audit, a decision was made to change the focus to creating a Whole School Data Plan. To create the whole School Data Plan, further work was required in clarifying the Whole School Curriculum Map and Assessment Plan. In 2020, draft versions of Curriculum Maps were created ready for trialling in 2021.

Late in 2020, we had a School Review which confirmed the success of the school's foundation on the Big 4: Co-teaching, Kagan Cooperative Learning, Restorative Practices and Evidence-based Practices. The 2021-2024 Explicit Improvement Agenda now guides us on our focus for improvement. The school data confirms that our goal will remain to be on improving outcomes in Writing and the implementation of Inquiry Learning.

In 2021 Rosebery Primary School will continue to develop and implement the Whole School Curriculum Map and Assessment Plan in preparation for a Whole School Data Plan work in 2022. The focus will be to clarify and embed a Whole School Instructional Model and maintain a focus on Readiness to Learn, in particular re-energising Restorative Practices and developing Inclusive Practices.

An inquiry cycle of improvement will be explicit for teachers and based on data: collection and analysis of data leading to targeted teaching and learning, through PLCs and teacher inquiry teams. We will maintain and strengthen existing programs through ongoing professional learning, regular coaching and mentoring, walkthroughs and observations, and a culture of feedback.



Signature Strategy and Actions

Outline the actions, timelines, professional learning strategies, roles, responsibilities and resources that the school will adopt to implement the Signature Strategy.

1. Signature Strategy	E3 - Whole school curriculum and assessment plan
Goals What are the changes you expect to observe in practice and student outcomes if the strategy has been successfully implemented?	 By the end of 2021, teachers use the whole school curriculum and assessment plan so that they have a sequenced and coherent plan for curriculum delivery which makes clear what teachers should teach and students should learn and how it should be assessed and reported.
	2. By the end of 2021, teachers design assessments tasks which reflect content and skills taught so that teachers can effectively monitor student progress.
	3. By the end of 2022, students articulate where they are at and their next step in learning in writing so that students' outcomes in writing are improved.
	Targets:
	All teachers are following our whole school curriculum and assessment plan and can articulate what they are teaching and what students are learning and how it is assessed and reported.
	Teachers are designing and implementing assessment tasks reflecting learning and this is evident in all programs.
	Improve data from students identifying where they are at and their next step in term 1 then again at the end of term 4



Actions	When	Strategies	Who			Resources
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Goal 1 Clarify, consult and distribute the assessment	22 Jan-29 Jan	Specialist expertise support	Internal - DoE, office based	Leadership team	Rachel	21S-WS Data Plan 21S-Writing
collection schedule and communicate expectations with teachers		Focussed professional learning at staff meetings	Internal - DoE, school based			Scheduled PL ERT required



Clarify and monitor test administrations protocols for standardized tests and commercially produced diagnostic tools	Term 1 staff meeting	Collaborative inquiry / action research	Internal - DoE, office based	Leadership team	Rachel	GradeXpert database eLearn
Collect writing data and assess with the NAPLAN marking guide	Term 1 and term 4			Teacher marking panel	Rachel	
Plan and implement PL in data literacy eg PAT analysis, NAPLAN analysis, eDash	PL in staff meetings/ Term 3 PD day			Jaylene Kellam-Stock (Assessment team)	Danielle	
Audit the GradeXpert data collection usage	By end of Sem 1			Leadership team	Danielle	
Seek feedback on draft curriculum documents	By end of term 1			Leadership team	Danielle	
Monitor classroom and system assessment tasks reflect content taught through clarifying and confirming, program checks and data conversations	By end of term 2 then ongoing			Leadership team	Rachel	
Create a plan on page summary for whole school curriculum and assessment plan expectations	By end of term 1			Leadership team	Tania	



Actions	When	Strategies	Who			Resources
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Goal 2 Collect data: 2020 student writing	Nov 2020	Focussed professional learning at staff meetings	Internal - DoE, school based		Rachel	21S-WS Data Plan 21S-Writing 21S-PLC
sample-Year T/1-6 NAPLAN process / Pre-T		Collaborative inquiry / action research	Internal - DoE, office based			ERT required



Preschool curriculum or First Steps and a T4 2020 writing sample		Leadership development	Internal - DoE, school base			Scheduled PL
Implement the clarifying and confirming process for Inquiry	T1/T2/T3 staff meeting				Rachel	
Set A-E targets for each year level in writing	29 Jan			PLC Guiding coalition PLC teacher leaders	Tania	
Conduct professional learning on quality assessment tasks	T1/ T2			Leadership	Rachel	
Give feedback on assessment tasks within teacher program using principles of assessment	Ongoing			Leadership to PG team	Tania	
Analyse evidence of learning, A-E data, student voice data in PLCs, determining students next steps, identify strategies and communicate plans to move learners forward	PLCs Ongoing				Tania	
Goal 3 Collect and record student voice data collection – by		Student & community engagement & consultation	Internal - DoE, school based	AP/STs	Danielle	21S-WS Data Plan 21S-Writing



Actions	When	Strategies	Who			Resources
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
asking 5 learning questions about Writing	AP/ST1 collect data every term	Focussed professional learning at staff meetings	Internal - DoE, school based			21S-PLC Scheduled PLCs
Create and implement a data coaching conversation process with a focus on Writing based on Lyn Sharrat's case management	Begin in term 2	Case management approach	Internal - DoE, office based	APs with STs	Rachel	Pocket books Dylan Wiliam Lyn Sharratt's Clarity ALIA
Teachers create artefacts or processes to support giving students feedback: eg bump it up wall, teacher conferencing	Ongoing PLC & staff meetings			Teachers	Danielle	



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Set goals	Plan	Act

Signature Strategy and Actions (where applicable)

Outline the actions, timelines, professional learning strategies, roles, responsibilities and resources that the school will adopt to implement the signature strategy.

2. Signature Strategy E5	5 - A whole school instruction model
All	 By the end of 2021, teachers utilize the identified whole school pedagogical approaches including co-teaching, Kagan, Inquiry learning and play-based learning so that there is a consistent approach to explicit teaching. By the end of 2021, teachers have built shared understandings about the explicit teaching of writing so that teachers increase confidence in the teaching of writing and there is a shared common language for data coaching conversations and PLCs By the end of 2021, students understand the inquiry cycle and apply the learning assets so that they are becoming critical and creative thinkers. Bragets: It teachers are Kagan trained and using structures in their practice teacher planning includes the phases of the instructional model and classroom lessons reflect the planned sequence of learning.

Actions	When	Strategies	Who			Resources
		professional learning and implementation?	Where will the expertise be found? Refer to the Guide for explanatory notes.	, .	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Goal 1 Construct an instructional model and communicate	By the end of term 2	Focussed professional learning at staff meetings	External consultant		Danielle	21S- WSInstructionbalFrameWk

Actions	When	Strategies	Who			Resources
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
the expectations so that it becomes sustained practice		Observation & feedback	Internal - DoE, school based			Scheduled PL Inquiry resources
Construct a professional learning plan which reflects the needs of the whole school instructional model Give teachers verbal and written feedback through	By week 1 term 1			Kath Murdoch- Inquiry Danielle Banicek- Kagan Co-teaching – Karen Jeffery Play based learning	Tania	



walkthroughs/ observations linked to the Instructional Framework	Written feedback once per term	Mentoring & coaching	Internal - DoE, school based	APs	Tania	
Create, consult and implement protocols and a system to support teachers to create targeted teaching and learning programs aligned with the curriculum maps, instructional model and identifying differentiation for SwAN	By mid Term 1			ST/SET	Karen	
Feedback for Programs- teacher use of Curriculum and Assessment Plan/ Inquiry plans / Differentiated programs Walkthroughs to monitor implementation of curriculum plans, instructional model and data plans	T1- program conversation with ST1 T2- program sharing T3- program conversation with ST1 Walkthoughs follow program conversation			SET meetings with teachers ST program conversations	Karen	
Goal 2 Conduct observation visits to other school to gather information about the explicit teaching of	Term 2	Collaborative inquiry / action research Observation & feedback	External consultant Internal - DoE, school based	Lead writing teachers	Rachel	215- WSInstructionbalFrameWk 21S-INQLearning



Actions	When	Strategies	Who			Resources
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
writing and whole school approaches to writing		Modelling effective practices	Internal - DoE, school based			Inquiry resources First Steps ALIA
Develop sharing protocols to reflect on key findings from school visit observations	Term 1/2				Rachel	
Explore and participate in available PL around the developmental continuum of writing	Ongoing				Rachel	
Goal 3 Create, communicate and	By end of term	Collaborative inquiry / action research	Internal - DoE, school based	Teachers	Chantel	21S- WSInstructionbalFrameWk
sustain a consistent, shared language around learning assets in inquiry	1	Focussed professional learning at staff meetings	Internal - DoE, school based			21S-INQLearning 21S-PLC



Actions	When	Strategies	Who	Who		
Outline what the school will do to implement the Signature Strategy.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Explicit teaching of learning assets and clearly visible environmental print to support	Ongoing	Collaborative inquiry / action research	Internal - DoE, office based	PLC guiding coalition/ PLC teacher leaders	Chantel	Scheduled PLCs Inquiry Resources
Implement Inquiry learning as per curriculum map and use of Inquiry programming template	By week 4 of every term				Chantel	
Conduct PLCs & teacher inquiry – teachers work in PLCs to develop the big ideas across similar year levels. Teachers share evidence of learning of the tuning in/ finding out and collaborative to explore next steps in learning	Ongoing PLC meetings			Chantel	Tania	



Other Strategy, Focus Area and Actions (where applicable)

Outline the actions, timelines, professional learning strategies, roles, responsibilities and resources that the school will adopt to implement the strategy.

3. Other Strategy/Focus Area	A1- Readiness to Learn
Goals What are the changes you expect to observe in practice and student outcomes if the strategy has been successfully implemented?	 By the end of 2021, leaders have developed and refined policies around wellbeing so that the policies can be understood and enacted by the school community. By the end of 2022, the school community implements Restorative Practices so that students feel safe and have someone they can go to if they have questions or need additional support By the end of 2022, teachers are well-equipped to provide tailored support to students both academically and non- academically so that students are engaged and achieve their potential Targets All policies updated and distributed. A communication plan is developed for policies.

Actions	When	Strategy	Who			Resources
Outline what the school will do to support the strategy/focus area.	Outline the start and end date for implementing the action.	learning and implementation?	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Goal 1 Identify all wellbeing	By end of term	Leadership development	Internal - DoE, office based	Leadership team	Tania	21S-ReToLearn 21S-Wellbeing
policies, audit, update/	1	Student & community engagement & consultation	Internal - DoE, school based	SWI		ERT required

Actions	When	Strategy	Who			Resources
Outline what the school will do to support the strategy/focus area.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
refine and communicate expectations Create a communication systems for goals and expectations through: School signage, Newsletter, Handbooks, Updates, Professional Growth Plans, Observations/ feedback, Communications via email and in person Create and communicate clear guidelines for HUB	By end of term 2 By end of term 3	Collaborative inquiry / action research	Internal - DoE, school based	Leadership and admin team Prin and SET	Danielle Jess	
Goal 2 Audit Restorative Practice staff skills	By end of term 1	Leadership development Focussed professional learning at staff meetings	External consultant Internal - DoE, school based	APs	Rachel	21S-ReToLearn 21S-Wellbeing 21S-SL/SV

Actions	When	Strategy	Who			Resources
Outline what the school will do to support the strategy/focus area.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
Conduct PL in Restorative Practices Build a shared and sustained approach to Restorative Practices	By term 3 By mid 2022	Student & community engagement & consultation	Internal - DoE, school based	REAL Schools	Rachel	REAL Schools PD ERT required
Engage students in collection of student voice	By end of 2020			SLC teacher leaders Jarred Rees	Danielle	
Goal 3 Create a professional learning plan which focuses on building capacity (including MAPA, Restorative Practices, Inclusive Practices) Implement an intervention	Implemented by week 3 and sustained throughout the year Implemented by	Focussed professional learning at staff meetings	Internal - DoE, school based	PLT PCS Inclusive Practices ST1 Greg Robson SWI EALD at Woodroffe IEU Forrest Parade	Tania	21S-ReToLearn 21S-Wellbeing 21S-EnrHub MAPA training CMIT resources CT .2 to provide SESA support
strategy in numeracy based on data and aimed	week 3 and sustained	Modelling effective practices	Internal - DoE, school based			Minilit and Toe by Toe program



Actions	When	Strategy	Who			Resources
Outline what the school will do to support the strategy/focus area.	Outline the start and end date for implementing the action.	What strategies will the school use to facilitate the professional learning and implementation? Refer to the Guide for explanatory notes.	Where will the expertise be found? Refer to the Guide for explanatory notes.	Any further details? i.e. Department of Education team or name of consultant to be engaged.	Who is the contact in your school leading this action?	Outline the resources (facilities, FTE and budget) that will be allocated to the action.
at Year 1/2 students is implemented by support assistants under direction of SET, Numeracy Coach and CTs	throughout the year	Case management approach	Internal - DoE, office based	SET/ Sally Woods	Tania	SESA
Implement an intervention program in literacy (Toe by Toe/ Minilit), student selection is based on data and aimed at Year 1/2/3 students is implemented by SESA under direction of SET	Implemented by week 3 and sustained throughout the year			SET/ SESA- Lisa	Jess	
A Tier 3 intervention for students with special needs in Reading is implemented by the SET and SESO	Ongoing			SET/SESO	Jess	



Act/Review and Adjust (to be completed at the end of each semester)



Ongoing Programs

	Six month review (end of Semester 1)		12 month review (end of Semester 2)
Programs	Status	Comments/Evidence	Status	Comments/Evidence
 Teacher Inquiry/Action Groups (TBD)- Spiral of Inquiry PD Optional blocks in term 3 1. Reporting to Parents Inquiry Team 2. ICT and Digital Technology Inquiry Team 3. Best practice in teaching Maths - Inquiry team 4. Best practice in teaching Reading - Inquiry team 	Select from drop down list		Select from drop down list	
Performing Arts & 10 th Birthday celebrations	Select from drop down list		Select from drop down list	

Are you on track? Are the changes in practice and student outcomes you expected to observe occurring? How do you know? What will you do differently if this is not what you expect to see?



	Six month review (end of Semester 1)		12 month review (end of Semester 2)		
Goals (refer to Goals' section)	Status	Comments/Evidence	Status	Comments/Evidence	
Goal 1 Teachers use the whole school curriculum and assessment plan so that they have a sequenced and coherent plan for curriculum delivery which makes clear what teachers should teach and students should learn and how it should be assessed and reported	On track	Most teachers are following our whole school curriculum and assessment plan All teachers can articulate what they are teaching and what students are learning Some teachers align assessment with standards All teachers report aligned with curriculum map. Actions: clarify the links between the standards and our maps do the PPA Create Inquiry Map, PE, Arts maps	Select from drop down list		
Goal 2 Teachers design assessments tasks which reflect content and skills taught so that teachers can effectively monitor student progress	On track	Some teachers are designing and implementing assessment for learning tasks This is evident in few programs have evidence of assessment aligned to standards. Actions: Cont collaboration as on 11 June PD and the process for differentiated assessment with QLT	Select from drop down list		



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	Six month review (end of Semester 1)		12 month review (end of Semester 2)
Goals (refer to Goals' section)	Status	Comments/Evidence	Status	Comments/Evidence
Goal 3 Students articulate where they are at and their next step in learning in writing	At risk	Improve data from students identifying where they are at and their next step in term 1 then again at the end of term 4 No data collected Actions; Move to 2022/2023	Select from drop down list	
Goal 4 Teachers utilize the identified whole school pedagogical approaches including co- teaching, Kagan, Inquiry learning and play based learning	On track	All teachers are Kagan trained (as of Feb) Most teachers are Kagan trained (as of June) Most teachers are using structures in their practice some of the time Leadership have informal data on co-teaching and inquiry – All teachers are co-teaching – 60% are effective All teaching are planning using the Inquiry model Actions: Identify a target for Inquiry/ co-teaching Kagan updates- demonstration classes Work on traits of high performing teams	Select from drop down list	



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	Six month review (end of Semester 1)		12 month review (end of Semester 2)
Goals (refer to Goals' section)	Status	Comments/Evidence	Status	Comments/Evidence
Goal 5 Teachers have built shared understandings about the explicit teaching of writing	At risk	Some teacher planning includes the phases of the instructional model and classroom lessons reflect the planned sequence of learning. Some planning includes phases of instruction – mostly in Inquiry – no whole school approach to writing – need an explicit approach eg Lisa K or ???	Select from drop down list	
Goal 6 Students understand the inquiry cycle and apply the learning assets so that they are becoming critical and creative thinkers.	On track	Collect baseline data from students to gather student understanding about Inquiry learning and learning assets. Baseline data collected Evident in classroom practice and displays	Select from drop down list	
Goal 7 Leaders have developed and refined policies around wellbeing so that the policies can be understood and enacted by the school community.	On track	All policies are being considered and analysed through teacher, council and student consultation. A communication plan to be developed for policies.	Select from drop down list	

	Six month review (end of Semester 1)		12 month review (end of Semester 2)
Goals (refer to Goals' section)	Status	Comments/Evidence	Status	Comments/Evidence
Goal 8 The school community implements Restorative Practices so that students feel safe and have someone they can go to if they have questions or need additional support	On track	Beginning to create PD Plan for Restorative Practices Purchased resources – teacher books	Select from drop down list	
Goal 9 Teachers are well-equipped to provide tailored support to students both academically and non-academically so that students are engaged and achieve their potential	Other	For 2023	Select from drop down list	

Endorsement (can be completed by mid-Term 1 2021)

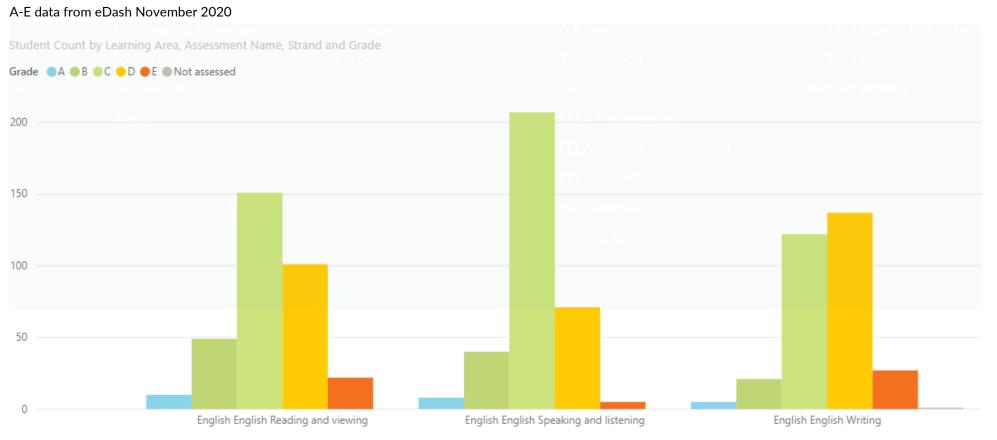
Principal

Senior Director School Improvement and Leadership Chair School Representative Body



Attachment A

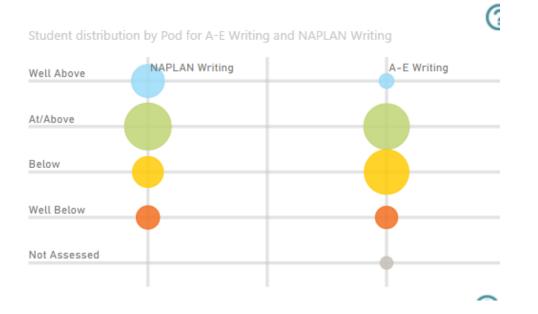
Attachment A.1





Attachment A.2

A-E writing data compared to NAPLAN writing from eDash November 2020





Attachment A.3

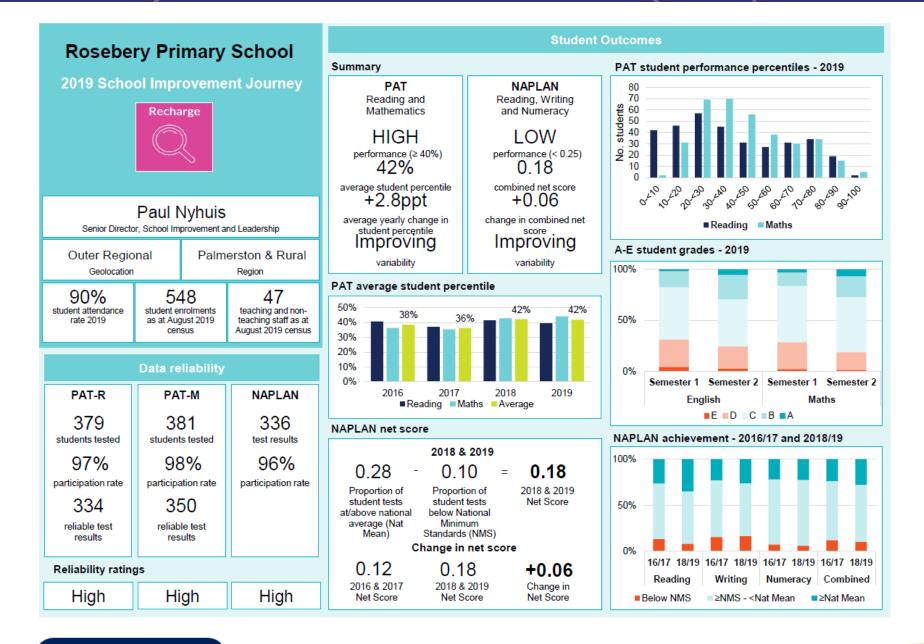
Teacher/staff Inquiry Learning confidence survey November 2020

A total of 37 staff were surveyed in November 2020. This includes Assistants, AO's, Leadership team and teachers.

Question 1: How confident are you in your understandings of Inquiry Learning?







EDUCATION N ENGAGE GROW ACHIEVE

