



**Rosebery Primary School  
Annual Operational Plan 2015  
Based on the directions of the  
Strategic Improvement Plan for 2013-2016**

GAIL SMITH  
PRINCIPAL

SIGNED

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DATE

11/3/15

LEONIE HASTIE-GORGE  
SCHOOL COUNCIL CHAIRPERSON

SIGNED

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DATE

11/3/2015

TREVOR WATTS  
DIRECTOR OF SCHOOL PERFORMANCE

SIGNED

DATE

# ROSEBERRY PRIMARY SCHOOL ANNUAL OPERATIONAL PLAN 2015

Evidenced base research	Measurable student outcomes	Explicit school wide targets	School wide analysis	Systematic data collection	Analysis and interpretation of data	A focus on positive relationships	A strong collegial culture	A safe learning environment
Monitoring and evaluation of programs	<b>An Explicit Improvement Agenda</b>	A sharp focus on shared school vision	Data is used to drive school-level decisions	<b>Analysis and Discussion of Data</b>	A school wide assessment schedule	An attractive learning environment	<b>A Culture That Promotes Learning</b>	Promote intellectual rigour
High expectations	Whole school approaches	Understanding of a pedagogical framework	Data is used in building a culture	Leaders work with teams	Professional development of staff	Behaviour management policy	Student / staff wellbeing	Mutually respectful partnerships
Resources are targeted	School wide policies, practices and programs	Flexible structures and processes	Building professional teams	School-wide shared responsibility for student learning	Continuous professional improvement	Coherent, sequenced plan for curriculum delivery	Consistent teaching practices	Clear process for monitoring learning across the year levels
Alignment of school budget	<b>Targeted Use of School Resources</b>	Application of discretionary school funds	Professional learning plans and associated budget	<b>Expert Teaching Team</b>	Mentoring and coaching	Alignment of curriculum, pedagogy, assessment and reporting	<b>Systematic Curriculum Delivery</b>	Evidence based teaching practices
Transparent process with broader community	Use of physical environment	Flexible curriculum delivery	Formal processes for managing unsatisfactory performance	School leadership team leads and models professional learning	Recruitment of highly able teachers	Assessment processes supports teachers to construct learning experiences	Curriculum delivery is shared with the community	Alignment of assessment and reporting
Classroom teachers are supported to identify and address needs of individual students	Progress of individual students is monitored	Teachers are able to identify the starting points for teaching	Pedagogical practices are the key to improving student learning	Strong leadership roles in establishing researched based teaching practices	All teachers understand and use effective teaching methods	Develop strategies and processes re discrimination	Engage with families	Student learning experiences are linked to the community
Tailored, early and sustained interventions	<b>Differentiated Classroom Learning</b>	Students are engaged, challenged and extended	Teachers provide regular and timely feedback to students	<b>Effective Teaching Practices</b>	Leadership team establishes and communicates highly effective teaching strategies	Actively seek feedback from families	<b>Partnerships/ People Infrastructure &amp; Financial Management</b>	Cooperate & work with different agencies
Using resources beyond the school	Teachers assisting students monitor their own learning	Teachers are monitoring students and adjusting their teaching	High expectations and ambitious targets	Ongoing feedback and modeling to teachers	Focus on priority areas	<b>People Business</b> <ul style="list-style-type: none"> <li>Right people</li> <li>Developing people</li> <li>Valuing people</li> <li>People Data</li> </ul>	<b>Infrastructure</b> <ul style="list-style-type: none"> <li>Physical space</li> <li>Classroom furniture</li> <li>WH&amp;S processes</li> <li>Power &amp; water use</li> </ul>	<b>Financial Management</b> <ul style="list-style-type: none"> <li>Alignment of \$</li> <li>Policies &amp; systems</li> <li>Monitored</li> </ul>

LEADERSHIP		GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
Evidenced base research	Measurable student outcomes	Explicit school wide targets	Provide leadership opportunities for students and staff to develop and grow through setting targets. This will provide opportunities for everyone to reach their full potential whilst ensuring improvement across the whole school.	1. Professional Learning in Visible Learning for all staff.	NTG	All students being able to answer the questions Where am I now? Where am I going? How do I get there?
Monitoring and evaluation of programs	<b>An Explicit Improvement Agenda</b>	A sharp focus on shared school vision	A Whole School Approach to setting targets across the school in Maths and English. Documented assessment schedule with identified targets.	2. Inquiry into practice for numeracy using a Coaching model.	Centre for School Leadership	All staff engages in a coaching/mentoring model to improve practice in numeracy.
High expectations	Whole school approaches	Understanding of a pedagogical framework		3. Set School Wide Targets in English and Maths.	NTG	NAPLAN score analysis 2013-2016 Years 3 and 5
				4. Goal setting in each classroom	NTG	Students will be able to articulate what they are learning and what they need to do to reach their goals.
				5. Whole School approaches used by all staff.	NTG	Everyone will be using the same accumulative approaches for the teaching of Literacy and Numeracy.
				6. Explicit use of Learning Intentions and Success Criteria visible and evident in all classrooms.	NTG	Students Assessment capable learners.
				7. Principal to mentor and coach a new or up-coming Principal/AP	CCLD	Mentoring and coaching at all levels lead by example from the Principal.

WELLBEING			GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
A focus on positive relationships	A strong collegial culture	A safe learning environment	Staff and students will feel safe in an environment that challenges and supports individual and personal growth.	School values, Restorative Practices and KidsMatter along with a work/life balance being implemented by 100% of staff.  Students attending school and challenging themselves to be the best learners they can be.	1. Student Leadership Council to take key role in leadership across the school supported by the Senior Teacher UP	NTG	Year 6 students really standing out as leaders in our school.
An attractive learning environment	<b>A Culture That Promotes Learning</b>	Promote intellectual rigour					
Behaviour management policy	Student / staff wellbeing	Mutually respectful partnerships			2. PLCs to run according to the Dylan William model of Professional Learning Communities	NTG	PLCs will have common and workable structure for conducting business.
					3. Provide PL for staff in Component 1 and 2 of KidsMatter.	NTG	KidsMatter will become embedded into practice across the school throughout 2015.
					4. School Values and Expectations embedded into everyday school life with explicit teaching and student displays each term.	NTG	Staff, students, families and community will know the school values and how they are articulated in everyday school life.
					5. Restorative Practices sessions offered each term through a variety of methods.	NTG	Restorative Practices built into everyday practice and visible in all areas of the school.
					6. Continue Partnership with Real Schools for building a sustainable Restorative Practices culture at RPS.	NTG	Restorative Practices one of our Big 4 signature programs embedded across the school.
					7. Social Club yearly plan visible in the Staffroom.	Social club	Staff social activity at least once per term.
					8. Check in circles and/or staff builders at each staff meeting/session	NTG	Staff connected and comfortable with each other and support provided where and when

9.	Pre-T transition program	NTG	Pre-schoolers readiness factor enhanced with a transition to big school program in Term 4.
10.	GATES program with RMS	NTG	Gifted and Talented students given opportunities to engage with RMS in areas they excel.
11.	Catholic Care NT partnership continued with Triple P and in-school counselling available to students.		Continued service level agreement with CCNT.
12.	Attendance strategy followed and process transparent to lift attendance	NTG	All students attending school regularly.
13.	Talented Arts Program	NTG	Selected students to be the TAP group to design and create the Whole School musical Sem 1. Semester 2 the focus will be Lego Technic with an innovative ICT focus.

GOAL	IMPROVEMENT TARGET	ACTIONS	FUNDING	OUTCOMES
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LEADERSHIP AND TEACHING AND LEARNING				(SIP 2013-2016)	2015	SOURCES	
School wide analysis	Systematic data collection	Analysis and interpretation of data	To develop the ability of all teachers to analyse system, school and classroom data in both English and Maths to inform teaching practices.	100% of teachers using triangulation of data to inform practice including their teaching and learning programs	1. Whole school data collection process	NTG	Assessment database fully functional and used by teachers in the process of planning. Data walls regularly updated and growth celebrated.
Data is used to drive school-level decisions	Analysis and Discussion of Data	A school wide assessment schedule			2. Number data wall display in staffroom		
Data is used in building a culture	Leaders work with teams	Professional development of staff			4. Team Management Index wheel completed and available for all staff to better form strategic groups.		Groups planned and more effective based on data of how people work together best.

TEACHING AND LEARNING	GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
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Building professional teams	School-wide shared responsibility for student learning	Continuous professional improvement	To enhance understanding of the ATISL teacher professional standards through a strong mentoring and coaching model which is embedded in reflection on practice to inform future teaching and learning.	Inquiry process employed through an in-house coaching model using cognitive coaching with teachers. All staff members maintain a work/life balance with coaching/mentoring available to all staff if needed.	1. Use of the Teacher Feedback framework (programs & walkthroughs)	NTG	Teachers know how to improve their practice by linking PL to their Performance Review process.
Professional learning plans and associated budget	Expert Teaching Team	Mentoring and coaching			2. ICT embedded practice across the school with support provided by ICTC and Year 5 teacher where necessary	NTG	Innovative use of ICT evident across the school
Formal processes for managing unsatisfactory performance		School leadership team leads and models professional learning	Recruitment of highly able teachers		3. DSTA engages with classroom activities & provides support programs, including a resilience program.	Commonwealth Govt.	DSTA supports all classes and runs sessions for parents
					4. Library hubs to become the focus of each area.	NTG	Library hubs are inviting and welcoming places for students
					5. RPS Coaching model applied to a Maths and a line of inquiry selected to focus on by all teachers.	Centre for School Leadership	All staff will have improved one aspect of their teaching of Maths based on a line of inquiry through a coaching model.

8. PLCs run strictly using an evidence based design model.	NTG	Follow the Dylan William PLC model.
9. Co-teaching focus through Framework & mentoring support.	NTG	Co-teaching continues to be a major focus in teaching.

TEACHING AND LEARNING	GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
			7. Kagan in the moment coaching to be undertaken weekly across the school	NTG	Danielle will coach each co-teaching pair in Kagan.
			6. Involvement in CSLL Coaching and Mentoring for School Improvement Plan for 2014-2015.		Principal will lead the coaching/mentoring model across the school and share system wide and this will feed into an ACER research paper and mentoring of a new Prin.

Coherent, sequenced plan for curriculum delivery	Consistent teaching practices	Clear process for monitoring learning across the year levels	To develop the skills and capacity of all staff to ensure they are able to use Visible Learning approaches to assessment to inform practice and to ensure students become assessment capable learners.	100% of classrooms using Visible Learning Approaches incorporating Assessment Feedback and tools.
Alignment of curriculum, pedagogy, assessment and reporting	<b>Systematic Curriculum Delivery</b>	Evidence based teaching practices		
Assessment processes supports teachers to construct learning experiences	Curriculum delivery is shared with the community	Alignment of assessment and reporting		

4. Australian Curriculum implementation across the school meeting implementation guidelines	<b>NTG</b>	AC taught and documented in programs in all year levels. AC General Capabilities included in Statement of Intent in Investigations.
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1. Adoption of Envision Maths across the school 2-6. Count Me In Too for T-2.	<b>NTG</b>	A whole school approach to Numeracy.
2. RPS Teaching and Learning Handbook to guide Teachers alignment of Curriculum, Pedagogy and Assessment.	<b>NTG</b>	All teachers have a clear understanding of expectations, resources and ways of working at Rosebery Primary School. Students will be assessment capable learners at RPS.
3. Adopt GradeXpert Assessment Database to house student assessment results.	<b>NTG</b>	T-6 to use the GradeXpert database for assessments. This will be linked to 3 way interviews.
5. Assessment database completed for all students supported by a qualitative Learning Assessment Folio for each class.	<b>NTG</b>	A visible snapshot of assessment for all children available electronically.
6. EYLF strategic Action Team and Implementation for Preschool to Transition	<b>NTG</b>	EYLF seamlessly used across both preschool and transition.
7. Whole school alignment in Jolly Phonics & Grammar and Spelling moving into Spelling For Life and Grammar For Life.	<b>NTG</b>	All teachers using the resources aligned to RPS Literacy and Numeracy Resource plan.



TEACHING AND LEARNING		GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
Classroom teachers are supported to identify and address needs of individual students	Progress of individual students is monitored	Teachers are able to identify the starting points for teaching	100% of classroom teachers differentiating and to be a feature of teacher programs and explicitly visible in the classroom (ESL, Gifted and student with learning difficulties)	1. Differentiation template completed by each teacher for each student in the following areas: Reading, Spelling and Number. This will inform Kagan seating for Maths and English.	NTG	All students know what they can do and where they need to be heading.
Tailored, early and sustained interventions	<b>Differentiated Classroom Learning</b>	Students are engaged, challenged and extended		2. Kagan seating for English and Maths based on data.		Evidence of Kagan seating in teacher programs and in each classroom
Using resources beyond the school	Teachers assisting students to monitor their own learning	Teachers are monitoring students and adjusting their teaching		3. Intervention programs to meet student needs eg QuickSmart number, PAL, ELF, ALERT, TAP etc.		All areas of intervention up and running successfully by end of term 1.

TEACHING AND LEARNING			GOAL	IMPROVEMENT TARGET (SIP 2013-2016)	ACTIONS 2015	FUNDING SOURCES	OUTCOMES
Pedagogical practices are the key to improving student learning	Strong leadership roles in establishing researched based teaching practices	All teachers understand and use effective teaching methods	To develop the skills and capacity of all teachers to provide honest, timely and accurate feedback to students around their learning.	Data visible and Assessment ongoing.	1. Assessment for learning to be visible in classrooms with clearly set goals.	NTG	Assessment of student work is clearly identified through Success Criteria
Teachers provide regular and timely feedback to students	<b>Effective Teaching Practices</b>	Leadership team establishes and communicates highly effective teaching strategies			2. Collection of student data re: feedback and categorising of this feedback between co-teachers.		All teachers participate in Visible Learning PLC sessions
High expectations and ambitious targets	Ongoing feedback and modeling to teachers	Focus on priority areas			3. Reflective Classroom Walkthroughs/Lesson Observations		Each allocated Leadership team member will conduct classroom walkthroughs according to our Feedback Framework
					4. Kagan use across all classes visible on a daily basis with in the moment coaching being available.		Kagan structure of the month meetings offered for all staff. 100% taking place throughout each semester. Kagan Coaching taking place across the school.

Leadership and Partnership				Goal	Improvement Target (SIP 2013 – 2016)	Actions 2015	Funding Sources	Outcomes
Develop strategies and processes re discrimination	Engage with families	Student learning experiences are linked to the community	To build strong partnerships with school, families and community to connect with services that provide support for families whilst valuing diversity and effectively communicating to parents.	Increase parent participation in school/community events.	1. Continue with our mentoring/pathway programs Pre-T, Yr 6 – middle school, GATES, Pathways, Clontarf, Girls Academy. 2. Back to School Festival alternating with School Musical, 2014 Back 2 School Festival. 3. Green Light discos Wk 5 each term in Semester 1. 4. Year 6 interschool Social Dance	NTG	Develop and maintain a reading and mentoring program between RMS Year 7s and our Year 2s. All classes to do a display of student work for the Back to School festival.	
Actively seek feedback from families	<b>Partnerships/ People Infrastructure &amp; Financial Management</b>	Cooperated & work with different agencies			5. Social gathering each Friday morning after assembly. Speakers invited occasionally. 6. Annual BEAT involvement 7. NTMS/RMS partnerships. 8. NT Outside School Care to include morning care and vacation care with the view to include	Commonwealth Govt Provider	DSTA to organise for all Families the social interaction with others at the school. Involvement in the BEAT through dance and singing. Semesterly meetings with RMS to build relationships and partnerships. Morning care continued and preschoolers to be included.	
<ul style="list-style-type: none"> <li>People Business</li> <li>Right people</li> <li>Developing people</li> <li>Valuing people</li> <li>People Data</li> </ul>	<ul style="list-style-type: none"> <li>Infrastructure</li> <li>Physical space</li> <li>Classroom furniture</li> <li>WH&amp;S processes</li> <li>Power &amp; water use</li> </ul>	<ul style="list-style-type: none"> <li>Financial Management</li> <li>Alignment of \$</li> <li>Policies &amp; systems</li> <li>Monitored</li> </ul>						

<p>Preschool.</p>	<p>NTG</p>	<p>Action group Formed and published in newsletter</p>
<p>9. Kidsmatter Action Team Inclusive of Parents and Community</p>	<p>NTG</p>	<p>80% of parents completed</p>
<p>10. Kidsmatter survey to parents</p>	<p>NTG</p>	<p>Kidsmatter Survey School council taking a larger role in promoting fundraising and -community engagement.</p>
<p>11. School Council engagement with Fundraising and actively promoting, community engagement.</p>	<p>NTG</p>	<p>Indonesian continued to be taught for Years 3-6</p>
<p>12. Partnership continued with School of Languages</p>	<p>NTG</p>	<p>Greater involvement in Interschool and PARR sports events</p>
<p>13. School Sport</p>	<p>NTG</p>	<p>COPAL grant applied for to support our gardening and wellbeing/ buddy program.</p>
<p>14. Palmerston City Schools and COPAL partnership through support for our gardening program.</p>	<p>NTG</p>	<p>School Council to create survey and send out through the School. Survey sent to all leaving families and staff to obtain feedback on RPS</p>
<p>15. Exit Interviews for families and staff</p>	<p>NTG</p>	<p>School Council to create survey and send out through the School. Survey sent to all leaving families and staff to obtain feedback on RPS</p>